About Organization:

The term "Udyama" refers to keep on continued efforts to work with vulnerable communities for enduring the root causes of poverty and hazards, which has led to a rural urban divide, dreadful diseases and livelihood resilience. Founded in 1997 and registered as a society under Societies Registration Act, 1860; Udyama primarily aims to work towards strengthening capacity building of local communities with a view to enhancing adaptive capability and community resilient towards disaster and climate variability and changes & changing the culture of dependency to a culture of self-reliance.

The program strategy is towards achieving acceleration of socio, economic change and environmental sustainability in promoting sustainable livelihood, asset creation and institutional building at the community level.

Mission: Make resilient and more preparedness towards drought, disaster and desertification for protection, preservation and conservation of biological-diversity for a safe, secured and healthy environment and development diversity.

Vision: Udyama attempts consistently to stem the rot and build back the societal networks that can rejuvenate the resource base. Searching the means to live with dignity and take the **Next Development Challenges** for a lasting solution adaptation to climatic changes and variability through a process of **Gearing Greening and learning-linking-livelihoods.** Udyama as a professional organization aims to support people's institutions, to combat drought, disaster and assured livelihoods beyond.

Model Building: Community led, managed, controlled and integrated with panchayats in terms of design, implementation and develop a process for conflict resolution of ANRM with backward & forward linkages that leads to vulnerability and holistic development: Promote diversification for better resource for multiple livelihood empowerments. Increase choices for social exclusions and the resource poor who are typically engaged in distress migration and other vulnerability reside in rural coastal and urban region. Capacity Building of smaller CBOs & NGOs for building approaches and dissemination and development of good practices to other areas through training, exposure visits and workshops

Institution building and enabling environment –formation of local regional and

national networking with similar groups and organization with an objective of enabling environment and wider replication and scaling up for reducing vulnerability.

Partnering with varied institution and organizations for value addition,

developing linkages, scale up and fine the process to reach the reach out with an intention of reducing vulnerability and leading to livelihood promoting simultaneously to reconstruct a solid institution building

Demystification of technology ICT with appropriate and creative use to enhance come

& livelihaad sunnart system to mitigate recurrent disasters

Over years, we have embraced issues relating to other social issues like education and health in particular HIV/AIDS, which has a significant influence on the livelihood of the poor.

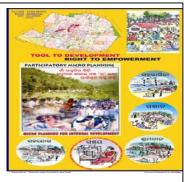
Key Strategies

Udyama strives four strategic directions to accelerate livelihood diversification and vulnerability reduction :

- Private-Public -Partnership with various like minded institutions/organizations for specific themes
- Process Development through social and economic empowerment
- Facilitating enabling environment for risk reduction and livelihood promotion
- Program diversity with value based assurance and insurance.

Look to Learn ----- Learn to Know------Know to Show----- Show to Grow







Focus Areas of Udyama:

- Food, water, Environment and livelihood as right to protection and promotion
- Child health education and nutrition as right to development
- Drought, Disaster management and Combating Climate Change & Desertification as right to participation

Actions and reflections Udyama are grouped under the following broad thematic areas:

The operational strategies:

To develop **long-term vulnerability-mitigation strategies** to reverse the ill effects of repeated droughts and break away from the vicious circle.

To Create a coalition of civil society organizations (NGOs, CBOs and PRIs) and effectively interacting with the government departments to ensure continuous community level.

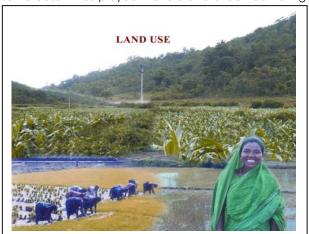
To institutionalize an **information flow** through organizational networking. Thus networking, coordination and convergence will be the highlights of the project strategy.

Participatory and decentralized monitoring process will be the highlight of project management

Networking and alliance building efforts

Udyama's main strength lies in alliance building and facilitating collective actions. Collective efforts emerge as an important prerequisite to address the complex web of poverty, livelihood and migration. Udyama has actively responded to this situation and focused on wider partnership and participation for greater impacts particularly in Western and Southern Orissa. An outcome of this can be visualized in form of generation of considerable synergy among the local NGOs and CBOs due to collective endeavors facilitated by Udyama.

One of the key focuses of networking has been established to undertake challenges of reducing environmental risks through capacity building of local communities in undertaking sustainable management of natural resources and rehabilitation of local livelihoods. Udyama has actively contributed to the process of facilitation of networks at different levels (regionally) to address the larger livelihood options. In some case it has played the role of a direct facilitating



Rural livelihoods and entrepreneurship development

- Agriculture and Natural Resource Management (ANRM)
- Health, sanitation and education
- Women and child development
- Thematic Capacity building for Change Management,
- Techno managerial support to NGOs on livelihood diversification and sustainable agriculture
- Disaster Risk Management (DRM)
- Appraisal, Monitoring, Evaluation and feasibility study of development projects.
- Liaison and advocacy for right based approach.
- Establishment of effective networking,
- Behavioral Change and Organization Development

In KBK and Northern Orissa- Community Based Risk Reduction and Livelihood promotion A consortium initiative,

In coastal Orissa- Risk reduction and Livelihood promotion of marine Fisher Folks in Orissa coast thru ICT Kiosks, a net work initiative – supported by UNDP

In Urban Orissa– Mainstreaming HIV/AIDS in livelihoods- A Net work based Risk & vulnerability reduction in association with all members of Network people living with HIV/AIDS (SNPP,ONPP,KNP+)



agency and in others it has actively supported the ongoing process.

Some of the key results of networking efforts at regional level are as follows.

In Western Orissa, the "Community Based Risk Reduction and Livelihood Promotion" program is in operation through a consortium initiative led by Udyama.

Objectives of the programme:

- Improve food and water security by restoring traditional land and water harvesting/management systems and creating new ones where required.
- Move towards sustainable, drought-proofing agricultural practices.
- Diversifying the livelihood base and interventions like grain banks etc.
- Strengthen community organizations and build social capital, particularly of the poor, by promoting and strengthening Self Help Groups (SHGs).
- Intense livelihood and food security by leveraging the existing government and other funds (e.g. food for work, wage employment guarantee scheme etc.) for the present programme villages and beyond by preparing micro level plan.

Key Activities:

Following are the main activities under the project relate to watershed with an objective of backward and forward linkage

Farm based livelihood based on micro watershed perspective:

- Diversification of agricultural and horticulture practices
- Extension program to revive and diversify the agricultural practices for protection of catchments and utilization of command area (up land, medium land and homestead area)
- Promoting community based institutions / farmers' Groups - for self-employment and to generate own produce.
- Agri-Horticulture / silvi culture as alternate food security and best resource utilization





- Managing seed/grain Banks and Group Funds
- Skills, Knowledge, Information through capacity building initiatives

Non-farm based livelihood

- Small business development
- Micro-finance linkages with mainstream
- Promotion of entrepreneurship
- Skill enhancement for value chain management

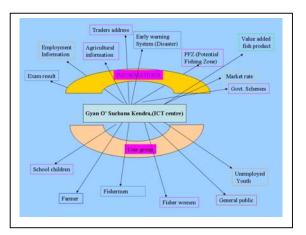
Some of the key achievements of this process:

- 35 model micro projects developed with adequate back and forward linkages
- Crop diversification scaled up
- 30 CBOs and 10 smaller NGOs federating together to form the Consortium and is primarily working towards scaling up livelihoods in Western Orissa
- 25 barefoot trainers from the community have come forward to undertake the task of managing micro-watershed development and community institution building
- 485 nos. of women SHGs are engaged in enterprising activity through leveraging resources from mainstream
- Close interaction established with PRIs and local governance system and the process is carried out in collaboration with them
- Rural artisan training imparted to both men and women of especially migrant families
- 25 bare-foot trainers on micro watershed development, planning estimation along with institution building are at UDYAMA.

In Coastal Orissa, Udyama is facilitating alliance building with the federation of inland and marine fisher communities for collective actions geared towards risk reduction and livelihood promotion through setting up Information Communication & Technology (ICT) kiosks.

Project objectives

- Popularizing the ICT among the community
- Create demand for kiosk and PFZ (Potential Fishing Zone) board in the operational villages
- To build capacities at the village level to make use of the information kiosks as a demand driven self supporting system
- Risk reduction and livelihood promotion through ICT
- To link fishing families in the target area with the information on PFZ and guide them to identify the area in the sea
- To build capacities of local institutions to develop the early warning system during the time of disaster
- To demonstrate sustainable improvement in quality of life that would enhance incomes and improve habitat conditions



Achievements

- 10 community hub/kiosk established and functionally operated by the community
- Reaching to 2500 families in at least 50 villages of coastal Orissa
- 50 village youth are trained on analysis the PFZ information
- 40 villages are capable to catch fish from the PFZ as per the INCOIS data
- Increase in incomes and better health in villages under intervention
- Demonstration and verification of best practices for easy replication through documented evidence
- In all the communities, early warning system practiced during natural calamity
- Different type of information used by the communities for value addition of their product and livelihood enhancement
- Information from village kiosks used by villagers for different purposes on nominal payment basis











(ONPP+,SNPP+,KNP+) for people living with HIV/AIDS for mainstreaming livelihoods for risk and vulnerability reduction.

Emerging risks

 What will tomorrow hold? Climate change, deforestation, rapid urbanization, spreading diseases HIV/AIDS are among the many examples of emerging trends that demonstrate the growing consequences of disaster risks

Objective:

- Links to the broader view of poverty and poverty alleviation that goes beyond just income poverty to include empowerment, capability and health etc.
- Highlights the crucial role of 'context' (especially vulnerability context) – and how this influences the asset base, the selection of livelihood strategies, and the outcomes for households.
- Gives space to local perspectives categorize the strategies that make up their livelihoods.
- Build on what exists a multidimensional, integrated perspective that unites the concepts of economic development, reduced vulnerability and environmental sustainability.

Achievements

- 289 persons provided with opportunistic medicine
- 27 persons ART linkages with the Missionaries of Charities, Kolkata
- 100 persons routine laboratory tests including CD4 counting
- Capacity building of core team on counseling, safe practices, project management and advocacy
- Support group meeting with family members for positive life maintenance
- 12 health, awareness and advocacy camps
- Opportunity scanning for livelihood promotion attempt to include in the mainstream
- Group formation for self help solutions
- Entrepreneurship promotion initiation
- Drop in centres funded by Orissa State Aids Cell

Skill and Core Competencies

Personnel: The organisation is staffed with a team of professionals with diverse backgrounds including Gender,

agronomy and horticulture, watershed management, economics, development planning, rural development, civil engineering, environmental resource management and finance management. Committed faculties at UDYAMA are exposed to community development and capacity enhancement with national and international development and management training backdrop. This is the institution with multifarious skill base having varied expert team members.

Our competencies exist in the following core areas:

Relationship building: Udyama has gained and accomplished the work relationship building with

government aided projects like OTDP/IFAD, Household Food Security GoO/UNICEF and associated with national NGOs like Agragamee, CYSD, CPSW, RGVN, Gram Vikash, CAPART, Indian Red cross, PREM and with INGOs like CARE-India, CRS, Plan International, German Agro Action, HIVOS, TDH, NOVIB, and undertaken assignments as consultants/ service providers with donor organizations like DFIDI, USAID, Glaxo, European commission, LINDP, LINEPPA

assignments as consultants/ service providers with donor organizations like DFIDI, USAID, Glaxo, European commission, UNDP, UNWFP, UNFPA.

Over the years, it has provided technical support to CYSD, RGVN, CAPART, NAEB, NWDB, CARE's CBDRP and Care-STEP, projects, implemented in Orissa and Andhra Pradesh along with government undertaking and NGOs having national repute. UDYAMA has also added value through high quality program management and

capacity building for small and NGOs and donor agencies like CARE, OXFAM and UN bodies. It has been known

as service provider on techno managerial support and a professional institution on various aspects.

Resource mobilization through micro linkages is the core area of Udyama to accelerate economic empowerment strengthening people's organization and enhancing participation. For promotion of community safety nets and entrepreneurship development for women self-help institutions, leveraging mainstream resources is another key initiative of Udyama.

Strategic directions- UDYAMA envisages to contribute and provide solutions to the development organizations within Orissa and beyond towards enhancing Responsiveness to Social development and change management, mitigating drought, disaster and desertification, combating HIV/AIDS, environment protection from recurrent climate change & connecting livelihood development for future generations as right based



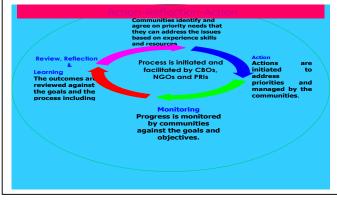
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next

Challenge





approach. Udyama has proven track record towards development initiatives particularly resource conservation and mobilization working with various stakeholders

Project formulation/implementation of organization development: Udyama's core competency is model building and Integration of community initiatives with PRIs - from designing process to implementation, strengthening community-based conflict resolution process related to NRM with backward & forward linkages. Besides, programme diversification for better resource management is another way out of Udyama for distressed migrants and other vulnerable groups residing in rural coastal and urban regions to enable multiple livelihood empowerments.

Monitoring & Evaluation and Research as Techno managerial support: Udyama proposes to promote Executive Cadre Development professionals, bare foot technicians to carry forward contextual development information and support translation into action for insulating complementary development attitude for right-based approach. Udyama also feels to demystify the development action for a lasting solution.

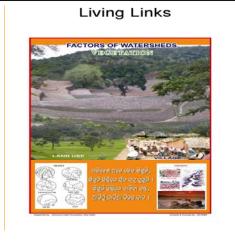
Facilities and Infrastructures

The organisation has well-equipped offices in Titlagada in KBK, Nayagarh and in Bhubaneswar. All three offices are capable of catering training and exposure programs on specific themes, with minimum amenities and contributing to healthy environment for 10-15 participants. The offices have basic infrastructure for training, including computers, printers and other audio visual aids. It also has a small library and other facilities for documentation and information dissemination. The added advantage is that the trainees can have direct field experience through exposures to micro-watershed structures, micro-finance activities and sustainable natural resource management activities in the project areas of Udyama in the Titlagada region. Besides, good collection of CDs, cassettes, PPTs, journals is at UDYAMA to provide backup materials for all kinds of learners.

In addition, Udyama also has the added advantage of accessing the infrastructure and exposure facility available with our consortium partners in Kalahandi, Nuapada, Bolangir, Bargarh, Berhampur and Bhubaneswar. UDYAMA has established good rapport with institutions and individuals within and outside the state to make resource pool and organize capacity building programs, studies and program monitoring on demand.

Collaborations and Outreach

On different thematic areas, Udyama has worked on collaborating projects with Government of Orissa, Government of India, Donor and supporting agencies and with institutes and organizations of national and international repute e.g. Ford Foundation, American India Foundation, New Delhi; AFPRO, Bhubaneswar; UNDP; Samaja Pragati Sahayoga, Bagali, Madhya Pradesh; Madhyam Foundation, Bhubaneswar, Orissa;, Utkal University, OUAT, Orissa and ICRISAT & CRIDA, Hyderabad.



Project Coverage: Organisation development and RBM, Disaster management, rehabilitation and reconstruction; natural resource management and livelihood promotion; education; gender and diversity; water, sanitation, health and nutrition; appropriate technology promotion, capacity building and development communication.

Udyama has been facilitating issue based networking and dialogue with civil society, networks and forums mentioned as below:

Hiering as below.		
Sustainable management of natural resources and Appropriate technology (micro-watershed development, micro-project, sustainable agriculture)		Network/Peoples' organization/Forum: Jangal Surakhya Mahasangha, Nayagarh; Anchalika Sulia Surakhya Samiti, Sakeri Korapitha, Rabigadia,BahadaJhola, Baunshagadia, Magarabandh (Odogaon Block of Nayagarh); Ma Bauri Thakurani Bana Surakhya Samiti, Sundhijhola, Nayagarh. Civil Society: OPDSC, Rayagada; State Environment Society, Bhubaneswar Brukhya O jibara Bandhu Parisada (BOJBP)Samaja PragatiSahayoga, Bagli, MP. Research Institutions: MANAGE, Hyderabad; PWMPTA, Nepal; CSWCTRI, Dehradun
Environment, Ecology and Climate change adaptation and desertification	State Environment Society, Bhubaneswar; CSE, New Delhi; Winrock International India, New Delhi; ISET, Nepal.	
Disaster risk management and livelihood rehabilitation		Orissa Disaster Mitigation Mission, Bhubaneswar; OSDMA, Bhubaneswar; Red-R, Pune; NDMA, New Delhi
Rural Livelihoods, Entrepreneurship		In Bolangir District, Orissa:

development, self-help solution, institution building, community health, rural sanitation and HIV/AIDS Shramik Shakti Sangh, Badabanki; Anchalika Jana Seva Anusthan, Subdhimunda; Jana Mukti Anustan, Bhoipada; Sankalp, Larki; Bolangir Gram Udyog Samitii, Kantabanji; Agency for Social Action, Antaria; Navajagaran Shramik Sangh, Patanagada; Shramik Sangh, Khaparakhol; Mahila Saktisangh Muribahal; Orissa Adivasi Pratistan, Titlagada; Chasi Mulia Sangha, Belapada; Navajyoti Samabaya, Balapada; Bharat Janani Samabaya Samiti, Gandharla, Bongamunda; Netaji Samabaya Samiti, Belapada; Navajagaran Mahila Samabaya Samiti, Khaparakhol.

In Baragada district, Orissa:

Jagrut Shramik Sangh, Jharbandh; Chetana Shramik Sangh, Paikamal; Jay Bharat Shramik Sangh, Gaisilet; Swadhin Shramik Sangh, Padampur.

In Nuapada district, Orissa:

Palli Jagaran, Sinapalli; Duarsani Sramik Sangh, Borden; Banani, Komana; Jagruti Shramik Sangh, Kariar; Sajag, Nuapada

In Kalahandi district, Orissa:

Rupayana and Truth, Bhawanipatna; Jana Sahajya, Narla.

JBK, ASHA, Amarjyoti, Udayana, DEEP in Mayurbhanja and Keonjhar,

20 fishing cooperatives in coastal Orissa

DRDA, Nayagarh (GoO), Nayagarh district.

SNPP+.ONPP+KNP+, Bhubaneswar (Western and Southern Orissa

4.Udyama has been an active member of Participatory Watershed Management and Training in Asia, Kathmandu, Nepal; Indian Association of Soil and Water Conservation Training Research Institute, Dehradun, India; Orissa Environmental Society, Bhubaneswar;GWA, NADRR DIALOGUE and WIMI, SriLanka; MANAGE, Hyderabad, India; Network Orissa Fisheries, Orissa, India; Coastal livelihood forum, Orissa, India; International network on climate variability change and livelihood Resilience and global network member Disaster Risk Reduction.

Information dissemination and development communication

Networking and alliance building amongst local communities has emerged as a major requirement especially for creating pressure groups at various levels for appropriate policy changes in the interest of the marginalized sections. Networking amongst partner NGOs, peoples' organisations and various pressure groups is an area where Udyama puts in extra efforts to disseminate relevant information to the largest and widest possible audience. Imparting trainings on different themes to the staff of partner NGOs, community leaders, and networks/forums constitutes one of the key strategies in this regard. Further, developing posters in regional language aimed at reflecting alternative thoughts on issues such as mitigating disasters and environmental hazards, conservation, promotion and enhancing livelihoods, flexes on cross cutting themes presented through pictures and local dialects counts among other initiatives of the organization for information dissemination.



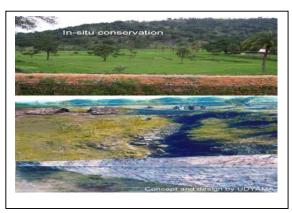
Management structure of the organization:

General Body is the apex body to amend, change, alters the mission, vision. General body sits once in a year. This body approves the annual expenditure and programs, appoints auditors, consultants and other matters relating to policy and strategy of the organization.

Governing body is the body which primarily thrice in a year to govern and approve the concurrent programs and budgets. If necessary in any emergency, Secretary is authorized to call up a meeting of the governing body in consultation with chairperson.

Chief executive: In concurrence with the organization by-laws and MoU, Secretary holds the position of chief executive on behalf of the office bearers of the organization. Secretary is also the team leader of the program executives.

Program Executives: Program Executives are responsible for smooth functioning of field programs, timely service delivery, and program coordination and management. Besides to reach the target beneficiary, reaching reach outs with definite outcome.



Monitoring and self-assessment mechanisms at Udyama

UDYAMA follows a monitoring system, which integrates the process, program and financial activities. A triangulated program monitoring system has been set up in Udyama, which also applies to the consortium and network.

At Community level

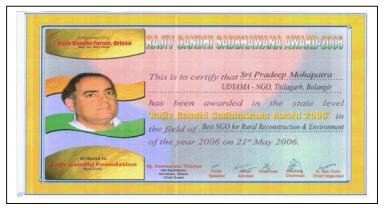
- Through micro-planning exercise
- VDC (village development committee) / Palli Sabha
- Accordance of PRIs / Gram Sabha
- 2. At **organization level** (includes network / consortium)
- Implementation as per micro planning and deliverable accomplishment
- Review and reflection by Governing body and consortium partners
- Accountants level to maintain day to date accounting and record keeping
- Internal Audit mechanism to authenticate the program deliverable and smooth financial operations
- Statutory auditor for system development and value addition
- External auditing by respecting partner donors / NGOs

At Program Advisory Level (PAG)

- A think tank to provide intellectual support
- Mid course correction on quality
- Value addition
- Program integration and resource leverage

Accreditation and acknowledgement

Udyama bagged the prestigious "RAJIV GANDHI SADBHAWANA AWARD" as the best NGO in the field of rural reconstruction and environment for the



year 2006, from the Rajiv Gandhi Forum, Orissa Chapter affiliated to the Rajiv Gandhi Foundation, New Delhi.

Udyama has also gained the confidence with PRIs, the utmost grass-root governance for attending quality service and pro-poor initiatives. Udyama has been invited by more than 20 panchayatiraj representatives of Bolangir and Nuapada district for perspective planning and capacity building of the grass-roots for NREGA and other development works

Team Profile

Kulamani Das

Experiences – Retired as Joint Director, Horticulture Department of Government of Orissa, also associated with planning, execution and monitoring of related allied activities during his tenure. In addition, he also worked in the capacity of core faculty of Extension Training Centre at Bhawanipatna under the aegis of SIRD. Consultant to a premier NGO, Agragamee on natural resource management and faculty of National Training Centre of Watershed supported by CAPART, New Delhi.

Expertise - Horticulture and Aaronomy, Feasibility study, planning

Pradeep Mohapatra: Two decades of experience in development sector. Exposed to national and international organizations (Manage-Hyderabad, IREP-Planning Commission, New Delhi, GIFRID-Israel, IIRR-Philippines and AME-ETC, The Netherlands, Care- India and Red R) on resource management and sustainable agriculture. Associated professional organizations with CYSD- Plan- international, CPSW, RGVN, as freelance consultant for watershed management, trainings and capacity building on agro-ecology and participatory planning on ANRM. Empanelled consultant for CAPART, NEAB, and NWDB, Ministry of Rural Development and Ministry of Land and Water Resources, Govt. of India., empanelled trainer on participatory planning and development and rehabilitation and reconstruction DRM and livelihood promotion. Associated with Agragamee, grassroots experience for about 14 years holds key position in project management, capacity building

Expertise – Watershed management, Disaster risk reduction, management and livelihood promotion and capacity building

Asit Dash

Master's degree in Agriculture with specialization in horticulture. Associated with government programmes and NGOs as well as I-NGOs along with consulting firm with special reference to promoting dry land agriculture-horticulture and training and capacity building for various stakeholders.

Expertise: Agro Horticulture and Extension

Sankarsan Sahoo

Master's degree in Commerce and passed out inter-costing having years long experiences in development sector primarily in the areas of accounting, financial planning and management, control system and project planning. He is well versed in NGO auditing and financial accounting.

Expertise:- Financial Management and Project Support System

Annada Prasana Swain

Graduated from OUAT, well versed with extension and bio-dynamic farming. Hard core field worker having agod exposure to NGO and I-NGOs. Possess the skills of a trainer and has a learning attitude.

Expertise: - Organic Farming Sustainable agriculture, Training and extension

Sudeshna Satapathy: A student od rural management for XINB, well grasped with NGO, institution building, gender, HIV/AIDS and project appraisal, monitoring and documentation

Nityananda Pattanayak

He holds a diploma in civil engineering. He is well equipped with land and water management engineering skills and he is involved in the developmental sectors since last 25 years. In the past has extended support to CARE-Step project, Andhra Pradesh and CARE, Orissa for CBDRP program in Gajapati district for civil work, estimation, quality control and feasibility study.

Expertise:- Feasibility study, planning Estimation and Training on Civil works

Niranjan Pradhan

Diploma in civil engineering. Has experience of working on Orissa drought mitigation program. Well equipped with civil work, estimation, quality control and feasibility study and imparting trainings on watershed development.

Expertise:- Feasibility study, planning Estimation, lay out ., quality control and Training on Civil works

Narendra Das

Holds **a** graduate degree with more than five years experience in development sector especially in rehabilitation and child labor issues. SHGs promotion, integrated and watershed development.

Expertise:- A barefoot trainer having good exposure to community mobilization, Institution building and SHGs Promotion

Bijay Kumar Bhatta

A graduate having good exposure to community mobilization and drought mitigation, trained on watershed development.

Pravasini Bibhar

Graduate with working experience on SHG formulation and management.

Expertise:- community mobilization, Institution building and SHGs Promotion

Sachidananda Pradhan

Post-graduate in commerce having years long experience in accounting and NGO financial management. Expertise:- Office administration, accounting and Financial Management

Our Advisors

Mr. Bijayaram Das

Work Experiences: Retd. Director, Soil Conservation Department, Govt. of Orissa,

Consultant to NGOs, private sector and government, 35 years of experiences.

Expertise: Watershed management, Landscaping, forestry, training, planning and monitoring and Project formulation.

Prof. Radhamohan

Work Experiences: ex-member of planning board of Govt. of Orissa. Currently, is holding the position of Commissioner to Right to Information. Awarded the prestigious 500 **Global Laureate award** on Environment and Development.

Expertise: Ecology and Environment, Economics, Sustainable agriculture and developmental issues.

Mr. B. N Rath

Work Experiences: Development Consultant, Ex-Consultant to Manage, 30 years experience

Expertise: Participatory planning, monitoring, evaluation, team building, project planning and training

<u>Prof. Chandi Prasad Nanda</u>

Work Experiences: Professor in History and culture

Expertise: Research, analysis and evaluation

Mr. Subrat Singhdeo

Work Experiences: 12 years experience in development sector. Ex-chief executive of Rastriya Gramin Vikas Nidhi, a National organization dealing with micro credit and micro finance, currently acting as Chief-executive of Madhyam Foundation based at Bhubaneswar

Expertise: Research, project planning, monitoring and evaluation of development projects, capacity building

Dr. P.K. Mohanty

Work Experiences: Senior Government Physician, Puri Govt. hospital

Involved with NGO health program

Mr. Ramhari Mohanty

Work Experiences: Retd. Executive Engineer, Govt. of Orissa

Expertise: Water engineering, Project planning, Project lay out, training on Watershed development

Dr. Bhagaban Prakash

Advisor, Common Wealth Secretariat, India Chapter; Advisor, World Health Organisation

Dr. P. K Acharya, Well known physician on neurology and psycho social and trauma

Dr. Trilochan Panigrahi –Retd Physician having grip over community based health management and emergency



The recurrent Disaster and Climate Change has pushed back state's growth and accelerated the vulnerability and time has come to enhance adaptation capability and linking livelihood resilience capability to variability and protection and promotion of livelihoods in building resilient community in Orissa